

# LONGENECKER and ASSOCIATES

## EXPERIENCE SUMMARIES FOR KEY PERSONNEL

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### Eugene C. Schmitt

#### EXPERIENCE SUMMARY:

Mr. Schmitt is a results-driven Management Executive with multi-faceted experience in managing programs in the Department of Energy at Headquarters and in the field. Gene has strong management qualifications in strategic planning, financial systems, contracting and project management.

#### DETAILED EXPERIENCE.

Deputy Assistant Secretary for Environmental Management, 1997-2002, and 2004-2005, U.S. Department of Energy

Broad experience in managing every aspect of the Environmental Management (EM) program as Deputy or Associate Deputy for 5 offices within EM. Responsibilities included strategic planning, develop the \$7 billion annual budget, waste management and nuclear materials activities, technology development program, environmental impact, project management and stakeholder relations.

- Created the first project-based life-cycle plan for the \$150 billion EM program. This plan titled "Paths to Closure" reduced earlier estimates by billions of dollars and accelerated site completions by many years.
- Developed the first EM-wide management system to support the goals set in the Paths to Closure plan, including defining life-cycle projects for all cleanup activities, revising the budget structure, establishing metrics to measure project progress, and setting criteria for appraisals of management.
- Led an EM-wide initiative that identified and in most cases gained acceptance of risk-based end states for each site.
- Served as Chair of the first EM Change Control Board.
- Served as the principal spokesperson for several EM initiatives and the budget to stakeholder groups, OMB and the Congress.
- Prepared the \$150 billion environmental liability for use in the Department of Energy's Financial Statement.
- Approved barter and other agreements with the United States Enrichment Corporation (USEC) for uranium inventories and environmental cleanup activities.

#### Manager, Rocky Flats Field Office, 2002-2003, U.S. Department of Energy

Responsible for all aspects of the \$6 billion cleanup project. Managed the contract conducting the cleanup, successfully negotiated changes to the regulatory agreement with the State of Colorado and Environmental Protection Agency that resulted in changes to the end state condition of the site, managed the reduction in site employment, and successfully met the concerns of the local governments and citizens of Colorado.

- Accelerated project completion by one year with a cost reduction of over \$500 million. As of October 2005, the project has been completed and the projected savings realized.

- Held public and private dialogue with the regulators and local government officials to effect changes in the regulatory agreements to make the work safer, reduce costs and accelerate the schedule.
- Developed and negotiated fee modifications for the major site contractor to extend the effective range of the fee incentive to provide future incentive to accelerate project completion.
- Developed and implemented the “Sunset Project,” which identified specific detailed actions for all federal tasks through project completion and assignments made for each task. This initiative improved the timeliness of federal actions, increased personal accountability, and set aggressive completion targets for all tasks.

**Office Direction, Environmental Management, 1993-1997, U.S. Department of Energy**

Responsible for program integration, budget and policy function for the nuclear materials and waste management portions of the EM program.

**Office Direction, Uranium Enrichment Program, 1979-1993, U.S. Department of Energy**

Responsible for the business activities for the annual \$2 billion uranium enrichment program in the Department of Energy.

Prepared financial statement and cash flow projections used by the Administration and congress in developing and passing legislation to establish the uranium enrichment program as a private corporation (later became USEC). Point person for the government in assisting Smith Barney conduct the first due diligence review of uranium enrichment.

Negotiated the business terms of a \$10 billion contact with the Russian Government to purchase enriched uranium recovered from the Russian dismantled nuclear weapons.

Directed the day to day financial operations including preparing annual financial statements, set prices for enrichment services and prepared the annual budget. The financial statements were audited by one of the largest commercial accounting firms as meeting commercial and government standards.

Assisted the U.S. uranium mining industry by establishing uranium enrichment operating parameters that provided a predictable and constant demand for natural uranium. Testified before Federal Trade Commission on anti-dumping petition prepared by the uranium mining industry.

**EDUCATION:**

B.S. in Economics, Wheeling Jesuit University, 1969

Extensive graduate work in Economics and Business, George Washington University and American University.

**AWARDS:**

- Presidential Rank Award in 1997
- Presidential Rank Award in 2004